



# Center for Disability & Access Annual Report

July 1, 2020 through June 30, 2021

### Accomplishments

- Provided services to 1,839 students, including 972 new intakes, the highest ever served during an academic year. Students served equals approximately 5.56% of total student population.
- Disbursed \$145,130 in scholarships to 23 students, and awarded \$214,662 to 24 students for the 2021-22 Academic Year.
- Completed 4,874 class captioning projects, an increase of 234.5% compared to the previous year.
- Provided 4,278 hours of interpreting services for students who are Deaf or Hard of Hearing, almost entirely virtual.
- Received permanent funding to hire two Accessible Media Specialists to meet the needs of students.

### One University

- As the sole office that provides support and accommodations for students with disabilities, CDA works extensively across all colleges and departments, relying on partnerships that support the vision of a One U University.
- CDA collaborates closely with facilities, campus construction and design, commuter services, Teaching and Learning Technologies, University IT, and other entities to create greater accessibility across all areas and functions of the University.

### Equity, Diversity, and Inclusion

- The primary mission of CDA is grounded in equity and inclusion as CDA works to provide equal access and promote success for students with disabilities at the University of Utah.
- The Universal Design & Access committee is co-chaired by the CDA Director and is a component of the newly formed “One U Thriving” initiative connected to the Office of Equity, Diversity and Inclusion, in collaboration with the VP of Student Affairs and the VP of Human Resources.

### COVID-19 Impacts

- The COVID-19 pandemic has had a significant impact on CDA operations. Temporary workflows have been developed to maintain continuity of services and accommodations. CDA was able to provide continual access to services with minimal interruptions for students and faculty. Specific adjustments in core operations are identified in this Annual Report.

The Center for Disability & Access at the University of Utah  
Annual Report- July 1, 2020 - June 30, 2021

**INTRODUCTION AND MISSION**

The Center for Disability & Access (CDA) is a unit of Student Affairs at The University of Utah. CDA is dedicated to students with disabilities by providing the opportunity for success and equal access at the University of Utah. We are committed to providing reasonable accommodations as outlined by Federal and State law. We also strive to create an inclusive, safe and respectful environment. By promoting awareness, knowledge and equity, we aspire to impact positive change within individuals and the campus community.

During the 2009-10 Academic Year, a collaborative effort was put forth by the staff of CDA to draft a new Strategic Plan (see Appendix A). As part of this plan, the following guiding values of CDA were identified:

Access	Knowledge
Equity	Independence
Inclusion	Self-Advocacy
Diversity	Leading Edge Technology
Respect	

In addition to these nine values, the Strategic Plan also identifies seven strategic objectives and accompanying goals and actions. These objectives continue to guide CDA and are closely aligned with the Student Affairs Strategic Plan. Appendix B contains the current CDA brochure.

**CENTER STAFFING**

The Center for Disability & Access is staffed by a Director, an Associate Director, five Disabilities Advisors, a Deaf Services Coordinator, a Classroom Accommodations Coordinator, an Accommodations Specialist, a Manager of Assistive Technology and Alternative Format, two Staff ASL Interpreters and an Executive Secretary (See Appendix C). In addition, the center maintains 3-4 work study positions, numerous notetakers/reader-scribes, and an in-house interpreting staff for the Deaf and Hard-of-Hearing.

Scott McAward, Ph.D. served as Director, and Sid Davis continued in his role as Associate Director/Advisor. Christian Burningham, James Johnson and Stephanie Piani also continued in their roles as Disabilities Advisors. Charity Harding served as the Coordinator of Deaf Services/Advisor, and Melody Fico and Klaryne Quirarte served as Staff ASL Interpreters. LeeAnn Gallegos served as the Coordinator of Classroom Accommodations, and Lori Cole was in the role of Accommodations Specialist. Christopher Green managed the Assistive Technology and Alternative Format area. Suzanne Eastmond is the center’s Executive Secretary and Notetaking Coordinator. During the 2019-20 academic year, a pilot was instituted with the Student Success Advocate program in which Iris Moulton, Student Success Advocate (SSA), was ‘embedded’ for approximately 5 hours per week to work with CDA students. This pilot continued during the 2020-21 academic year.

During the 2020-21 academic year, thanks to funding received from the Student Mental health Fee, two new staff members were hired in the position of Disabilities Advisor with Mental Health Specialization. Penina McMoore and Jill Pecchia-Bekcum began in these positions during Summer 2020. In addition, Lori Cole was hired as the Accommodations Specialist, transferring from U Health. Due to a significant demand for alternative format and captioning, two temporary staff members were hired to serve as Accessible Media Specialists, Mary Cohen and Amy Searles. Both were on furlough from the University Guest House. In Spring 2021, Mary Cohen was hired as a permanent staff member and CDA was approved for a second permanent Accessible Media Specialist to be hired in August.

In Summer 2021, a realignment of select roles occurred to better support the functions of the office. Chris Green was promoted to Associate Director for Assistive Technology and Alternative Format. Sid Davis title was modified to Associate Director for Accommodations and Advising, and will have a

more direct supervisory role with the advising staff. A new Front Desk Coordinator will also be hired in Fall 2021, and the existing Executive Secretary role will be reclassified as an Administrative Assistant. In Summer 2021, additional CDA space was allocated in the basement level of the Student Services Building. Alternative Format and Assistive Technology staff (3) and the ASL Staff Interpreters (2) were relocated to that space, allowing for additional advising space in Union 161.

Due to the continuing COVID-19 pandemic, CDA operations continued to be significantly altered during the 2020-21 academic year. The physical office location re-opened with limited hours in Fall 2020 while direct services continued to be provided virtually. During Summer 2021, preparations were made for a full return to campus occurring in August 2021. Virtual and in-person services will be offered for Fall 2021.

**STUDENTS SERVED**

During the 2020-2021 academic year, CDA served 1,839 students, an increase of 8.18%. Of these, 656 reported as male, 930 as female, 17 as Transgender, and 236 were unreported. The majority

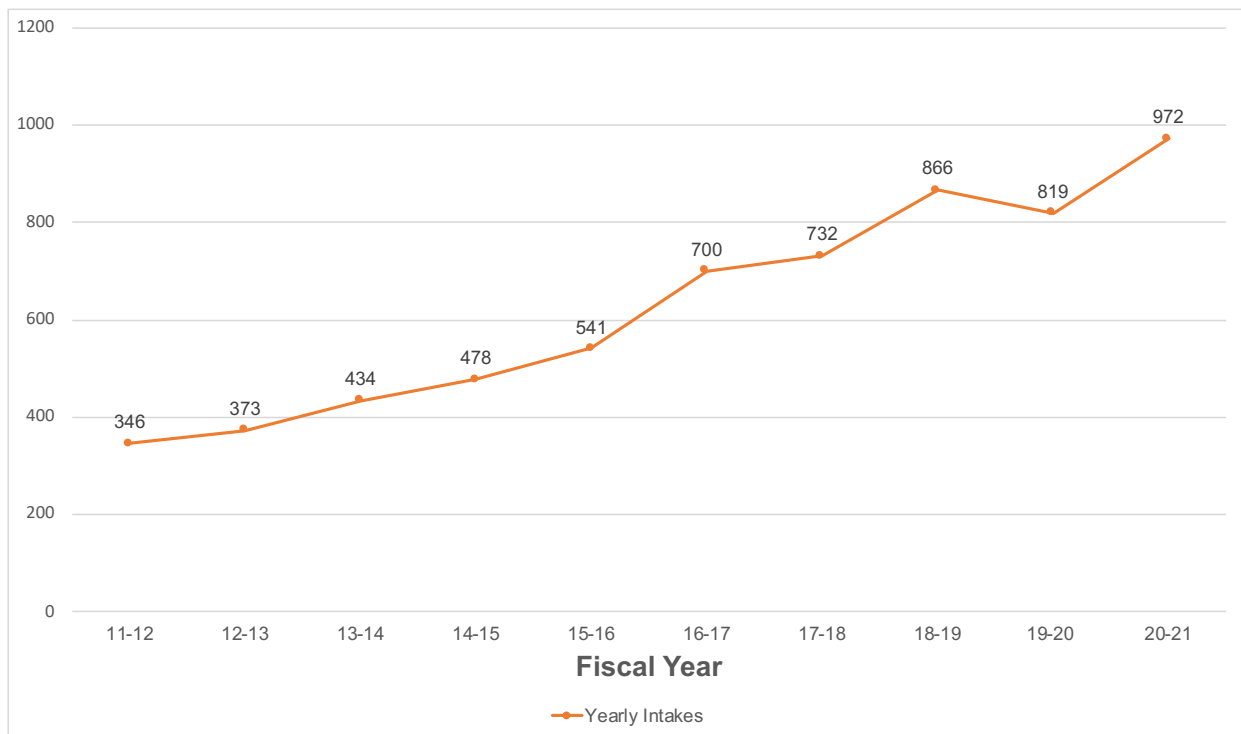
of students served were undergraduates (1,257, or 68.35%) and 47 were classified as International Students while 52 students were also being served through the TRiO program on campus. CDA served 53 students identified as Veterans and 36 identified as Student Athletes. Table 1 shows ethnicity of students served and Appendix D contains more detailed student academic demographics.

Of the total number of students seen, 972 were new (378 Fall, 323 Spring, 271 Summer), a significant increase of 18.68% from the previous year, and historically the most new students served in a year. Figure 1 shows the trend of new students

**Table 1: Ethnicity of students served, Academic Year 2020-2021**

Ethnicity	%
African-American	2.74
American Indian/Alaskan Native	2.10
Asian-American	7.26
White	70.51
Native Hawaiian/Pacific Islander	0.82
Latina/o or Hispanic	12.99
Other	3.57

**Figure 1: Intakes by Fiscal Year**

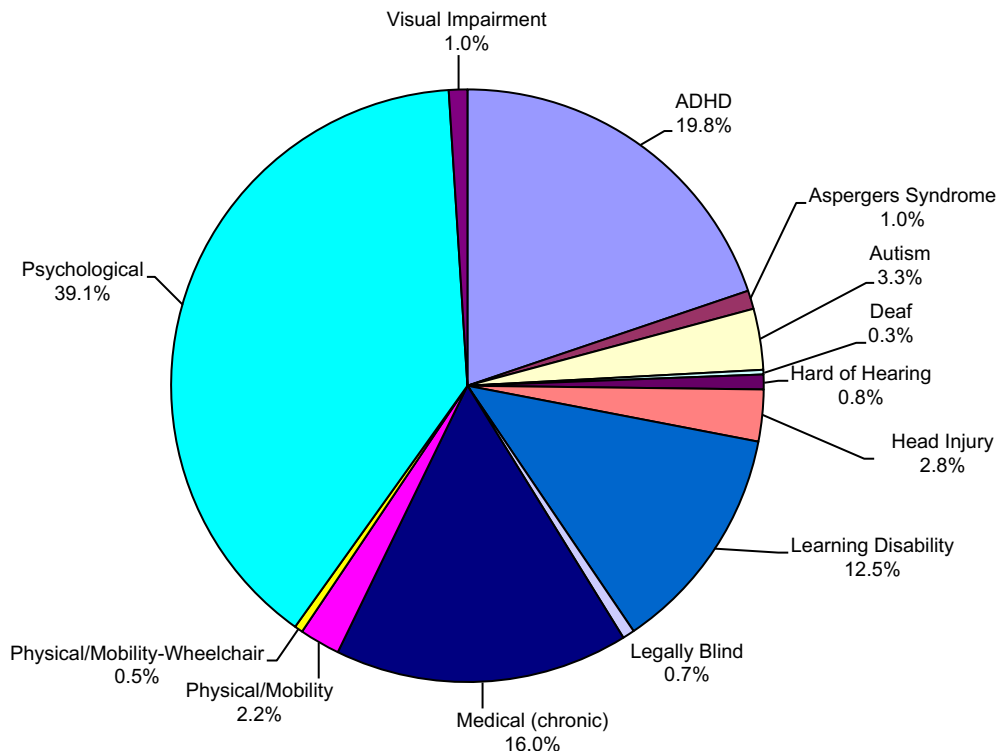


**Table 2: Frequency of Disabilities**

Disability	2016-17	2017-18	2018-19	2019-20	2020-21	% chg last year	% chg five yrs
ADHD	295	260	313	324	393	+21.30%	+33.22%
Asperger's Syndrome*	29	24	21	25	20	-20.00%	-31.03%
Autism	28	40	55	60	66	+10.00%	+135.71%
Deaf	12	10	5	7	5	-28.57%	-58.33%
Hard of Hearing	30	20	22	16	16	0.00%	-46.67%
Head Injury	51	56	51	45	56	+24.44%	+9.80%
Learning Disability	270	222	238	244	248	+1.64%	-8.15%
Legally Blind	21	18	17	13	13	0.00%	-38.10%
Medical (chronic)	255	267	300	300	318	+6.00%	+24.71%
Physical/Mobility	75	57	62	61	44	-27.87%	-41.33%
Physical/Mobility-Wheelchair	17	12	10	10	9	-10.00%	-47.06%
Psychological	629	591	676	699	776	+11.02%	+23.37%
Visual Impairment	19	19	21	26	20	-23.08%	5.26%
<b>Total # of disabilities served</b>	<b>1731</b>	<b>1596</b>	<b>1791</b>	<b>1830</b>	<b>1984</b>	<b>+8.42%</b>	<b>+14.62%</b>
<b>Total # of students served</b>	<b>1648</b>	<b>1594</b>	<b>1630</b>	<b>1700</b>	<b>1839</b>	<b>+8.18%</b>	<b>+30.43%</b>

\* DSM-V removed the classification of Asperger's and combined it with Autism. Newer students with what would have been classified as Asperger's are now classified with Autism.

**Figure 2: Percentage of Disabilities, Academic Year 2020-2021**



seeking services over the past ten years.

Comparing the number of students registered with our office to the Fall 2020 student enrollment (33,047) indicates CDA serves approximately 5.56% of the student population. Psychological disabilities remain the number one disability, followed by Medical, ADHD and learning disabilities. Table 2 and Figure 2 shows disabilities served by frequency.

In 2020, the Sponsored Admissions program was discontinued by Enrollment Management, therefore no students were sponsored for admission.

All appointments during 2020-21 were provided virtually due to the ongoing pandemic. The office was able to maintain the capability to answer the main phone number, and alternative methods of contact were developed, including a Qualtrics web-based contact form.

## **CORE OBJECTIVES**

The Center for Disability & Access serves students at The University of Utah in a variety of ways. The following section will identify and discuss the core objectives of the center.

### ***Objective 1: Classroom Accommodations***

***Goal:*** To provide reasonable and appropriate accommodations that allow equal access in the classroom.

***Outcomes:*** Deliver on-time, effective classroom accommodations across all areas. This is measured by quantity of accommodations provided.

A major focus of CDA is providing classroom accommodations for students with disabilities on campus. These accommodations can be grouped as Exam Accommodations, Notetaking Services, Classroom Holds/Changes, Priority Registration, Reader/Scribe Services, and Accessible Furniture. The overall goal in this area is to provide reasonable and appropriate accommodations that allow equal access in the classroom. The center aims to deliver on-time, effective classroom accommodations across all areas. These goals directly support

retention and graduation by creating equal access in the classroom. Overall, classroom accommodations align with the CDA Strategic Plan #1 and the Student Affairs Strategic Plan #1 and #3. See Appendix E for accommodations approved for students served during the 2020-21 Academic Year.

Overall, this area was the most impacted by the COVID-19 pandemic. Prior to the transition to virtual services, the majority of CDA processes were conducted using a combination of paper forms and internal electronic databases. The sudden shift caused challenges to the continuity of accommodations as temporary workarounds had to be developed to account for no in-person interactions. This has resulted in a much higher workload for CDA advisors, students, and faculty. These workarounds have continued into the next academic year as a new software system has been purchased and will be configured for a targeted implementation in Fall 2021. More detailed information about this core objective is as follows:

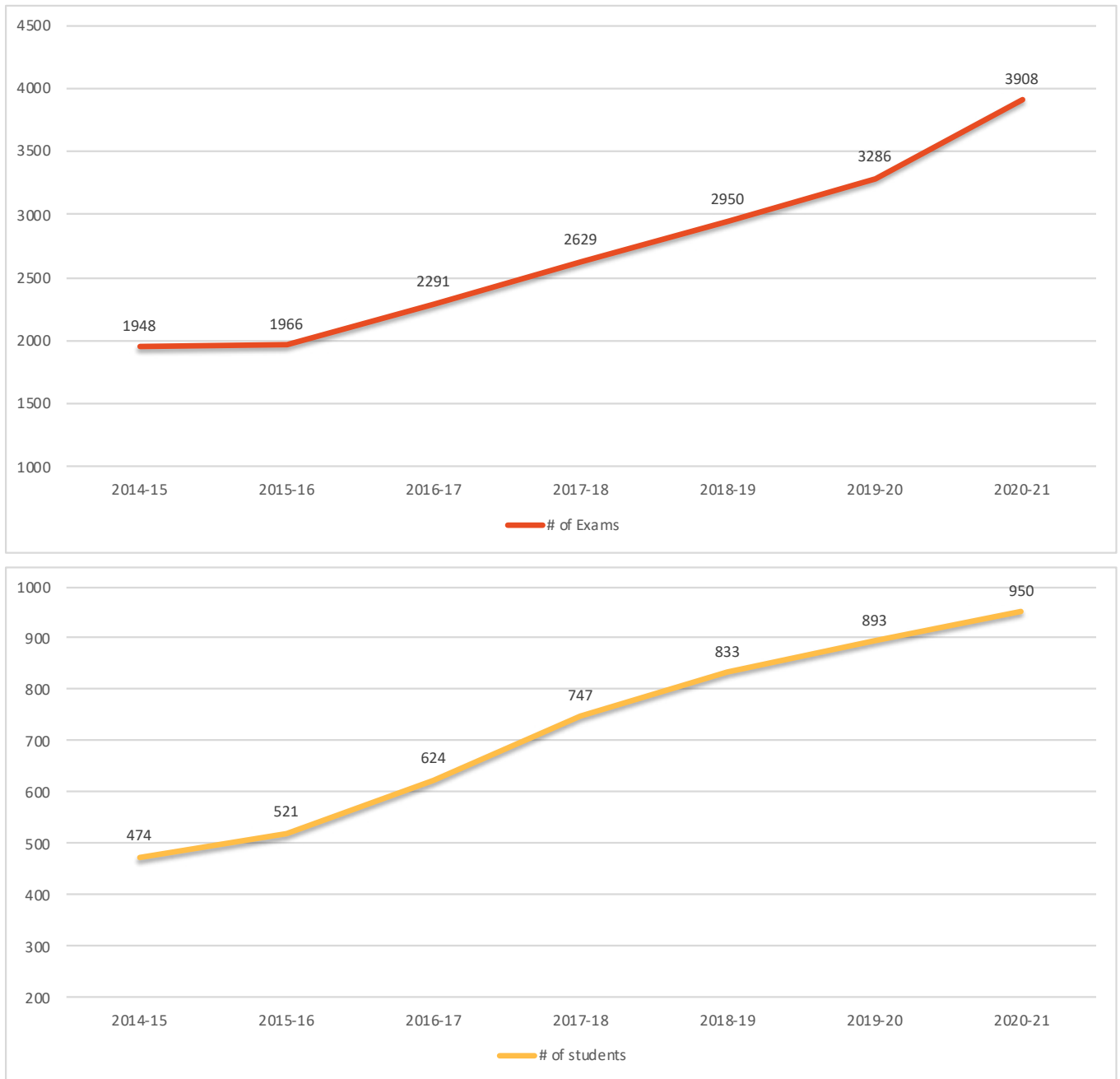
### **Exam Accommodations**

Providing exam accommodations is a major undertaking for CDA. However, due to the ongoing pandemic, CDA did not provide any in-person exam services. Instead, instructors were required to administer their own accommodated exams either via Canvas or alternative arrangements. CDA provided support by tracking and confirming exam accommodations. As a result, exam numbers for 2020-21 are an estimated number of accommodated exams provided to students with disabilities.

During the 2020-2021 fiscal year, we provided exam accommodation memos for 950 students, an increase of 57 students (5.26%), for a estimated total of 3,908 exams. The total number of exams increased significantly by 18.93% as compared to last fiscal year. Figure 3 shows the past 7 year trend of students served and exams administered. The total exams accommodated represented approximately 1,597 courses, a 16.21% decrease. On average, approximately 4.11 exams were administered to each student receiving exam accommodations.

One of the most significant challenges faced by

**Figure 3: Exam Accommodations, Seven Year Trend** (2020-21 data estimated due to pandemic)



CDA is the lack of a dedicated testing space. This is particularly challenging during busy exam times, such as mid terms and finals. Within the CDA of office there are 2 private testing rooms and a small testing room with 5 seats. It is necessary to utilize the University Testing Center and the U-Online Testing Center as much as possible. In addition, space is rented from the Union during finals.

The volume of accommodated exams continue to increase, however there has been no correspond-

ing increase in testing space. While this was not an issue during 2020-21 due to the pandemic, it remains a critical issue and has begun to negatively impact our ability to deliver accommodated exams in a timely, effective manner. There are several times during each semester we are required to deny students their preferred testing date due to lack of capacity. This continues to not be sustainable and will need to be addressed in the very near future.

In-person exam services will return beginning in Fall 2021.

### Notetaking Services

A common accommodation provided by CDA is notetakers. These are provided for a variety of disabilities. During the 2020-2021 academic year, due to the COVID-19 pandemic, peer notetakers were not typically utilized by students due to most courses being provided virtually. Alternative notetaking support, such as SmartPens, recorded lectures and notetaking software, were deployed. Use of peer notetakers will resume in Fall 2021.

Beginning in Spring 2012, students have been offered a SmartPen as an alternative to a traditional notetaker. A SmartPen is a device that provides audio-recording of a lecture and digitizes information written in a specialized notebook. The audio is synchronized to the written notes and can be transferred to a computer. It provides many benefits compared to a volunteer notetaker. During the 2020-21 Academic Year, 28 new SmartPens were given to students, with a total of approximately 200 pens in use, representing approximately 800 courses. SmartPen technology is being phased out by the vendor, however CDA will continue to utilize the SmartPen inventory currently in stock.

### Classroom Holds & Changes, Priority Registration, Adaptive Furniture

Physical accessibility of classroom buildings and rooms remain a challenge on this campus. To assist students with mobility needs, Sid Davis works closely with the Scheduling office coordinating all classroom holds and changes. Each semester, classes of students with mobility needs are evaluated to determine the level of accessibility of the assigned classrooms. Classrooms are either held (preventing other departments from moving the locations without our approval) or moved. In addition, based on need, either accessible chairs or tables are added to the classroom. During the 2020-21 academic year, there was very little demand for classroom hold and changes due to most courses being held virtually. To assist with coordination of many accommodations, 549 students were granted priority registration.

### Reader/Scribe Services

Some students with disabilities require one-on-one assistance in the classroom. For this purpose, CDA provides reader and scribe services. Some examples of when this service is provided include for students with visual impairments and students with limited mobility. Functions provided include describing visual material in the classroom, operating lab equipment, and verbalizing written material.

#### **Objective 2: Alternative Format Services**

*Goal: Provide access to print/classroom materials to students with print disabilities.*

*Outcomes: Provide accessible material available in a timely manner.*

A second key activity is the procurement and/or creation of alternative format of written materials. This includes textbooks, braille/tactile graphics, handouts and powerpoint presentations. The goal in this area is to provide access to print/classroom materials to students with print disabilities. This includes students with sensory disabilities, mobility limitations, as well as those with LD/ADHD. The center strives to provide accessible material in a timely manner (ideally at the same time as rest of class) and utilizes such technology as adaptive software (Kurzweil), Braille embossers, and high speed scanning. In addition, CDA works directly with publishers and other repositories for electronic version of textbooks and other written material. This area aligns with CDA Strategic Plan #1 and Student Affairs Strategic Plan #1.

For the 2020-21 Academic Year, 1,345 Alternative Format projects were completed (12.3% increase), including Braille, Large Print, and PDF conversions. A total of 4,874 captioning projects were completed, a significant increase of 234.5%. This is an additional area that experience a very workload due to the COVID-19 pandemic, particularly in the area of captioning. While there has been an upward trend over the past couple of years, it dramatically increased at the end of Spring 2020 and has continued to exponentially increase into the



next academic year. To respond to this demand, CDA temporarily hired two Accessible Media Specialists. In Spring 2021, CDA was approved and provided funding to permanently hire these positions. This is a critical area within CDA that will need to be examined to determine how best to be able to continue to meet demand and the university ADA obligations in this area.

**Objective 3:  
Interpreting Services for the Deaf and  
Hard of Hearing**

Goal: Provide services that allow for effective communication access as required by the ADA.

Outcomes: Employ high quality interpreters and provide timely access to captioned video. Evaluations of interpreters will be completed each semester.

The Center for Disability & Access is responsible for providing interpreting services for students who are Deaf or Hard of Hearing. The goal in this area is to provide services that allow for effective communication access as required by the Americans with Disabilities Act (ADA). To meet this goal, the center employs highly qualified staff and strives to provide timely access to captioned video material. This area aligns with CDA Strategic Plan #1 and Student Affairs Strategic Plan #1, 3 and 4.

The Center maintains an in-house, part-time staff of American Sign Language Interpreters (ASL) and Real-Time Captionists (RTC). Interpreting standards include utilizing a “team” of two interpreters for all interpreting assignments of 50 minutes or more. Since the vast majority of assignments exceed 50 minutes, most interpreting requires a team. Typically, we are unable to fulfill all requests for interpreting through our in-house staff, therefore we also utilize the services of interpreting agencies at an added cost. Departments are also able to request our interpreting services for events outside of the classroom. When an event is not funded by CDA, the department is responsible for the cost of the interpreter at \$45/hour per interpreter.

A total of thirteen unique students received inter-

**Table 3: Interpreting Services for the Deaf and Hard of Hearing**

Students Using Services	Jul/Aug & Fall 2020	Spring 2021	May/ June 2021
Undergraduate	9	6	1
Graduate	4	2	0
<b>Total</b>	<b>13</b>	<b>8</b>	<b>1</b>
Credits served	174	95	3
<b>Services Utilized</b>			
ASL Interpretation	7	5	1
Real-Time Caption	6	3	0
<b>Hrs per semester</b>	<b>2467.83</b>	<b>1548.83</b>	<b>261.58</b>
ASL Hours: 3,563.24 (83.29%)			
RTC Hours: 715 (16.71%)			
<b>Total Hours: 4,278.24 (17.09% decrease)</b>			
In-house Cost: \$187,087.00 (69.84%)			
Agency Cost: \$80,800.70 (30.16%)			
<b>Total Cost: \$267,887.70</b>			
Average overall cost per hour: \$62.62			
Average ASL In-house cost per hour: \$53.94			
Average ASL Agency cost per hour: \$77.34			
Average RTC In-house cost per hour: n/a			
Average RTC Agency cost per hour: \$102.73			
Total Credits Served: 272			
Average cost per credit: \$984.88			

preting services for the 2020-2021 fiscal year. Table 3 shows the student demographics and the breakdown between ASL and RTC services. Through the entire year, we provided 4,278.24 hours of interpreting at an estimated cost of \$267,888. The total number of hours decreased by 17.09%, and the overall cost decreased by 12.6%. The average cost per hour increased 5.42% to \$62.62. The permanent Staff Interpreters (2.0 FTE) provided a

total of 1,587.24 service hours.

Since most assignments were delivered with a team of interpreters, the average cost per class hour for was \$124.24. ASL interpretation made up 83.29%, or 3,563.24 hours, of services provided while RTC represented 16.71%, or 715 hours. A total of 272 (5.63% increase) academic credits were served with an average cost per credit of \$984.88. Cost per credit decreased by 17.26%.

Agency vendors were utilized to deliver 95 hours, or 2.67%, of ASL services and agency vendors were used to deliver 715 hours of RTC services, which represented 100% of RTC services. Overall, agency vendors delivered 810, or 18.93% of total hours (ASL + RTC). This is an increase of 4.19% as compared to last year primarily due to increased need for RTC, which is provided by agency vendors. For the 2020-2021 fiscal year, the ratio of agency costs vs. in-house costs increased from 25.14% to 30.16%. The primary reason for this increase is the higher amount of RTC provided, which is delivered by vendors. Breaking down costs per hour shows that the average ASL in-house cost per hour is \$62.22 versus \$77.34 for agency vendors. Costs for credit hour decreased this year, likely due to an increase in the number of credits served.

Service delivery shifted significantly due to the COVID-19 pandemic. Over 95% of all ASL and RTC services were delivered virtually, either synchronously or asynchronously. It is anticipated that during Fall 2021 there will be an increased demand for in-person interpreting services. During Fall 2020, CDA received Federal CARES Act funds in the amount of \$114,587. This reduced the net cost of interpreting services to \$153,000, a 42.77% reduction.

#### **Objective 4: Other Accommodations**

Goal: Assist students with mobility limitations accessing campus building and provide accommodations in housing.

Outcomes: Provide classroom/building access assistance day one or within 3 days of approved re-

quest. Notify housing of accommodations within 2 weeks after complete file.

The CDA also provides other accommodations including authorization for Commuter Services Lift Van (point-to-point shuttle), Housing Accommodations, and requests for Emotional Support Animals (ESA). These services assist students with mobility limitations accessing campus buildings and provides accommodations necessary in student housing. It is our goal to provide classroom/building access in a timely manner, or within 3 days of approved request. In addition, requests for housing accommodations of ESAs will be approved or denied within two weeks after the required documentation is submitted. In the future, these accommodations will be tracked and reported each year. This area aligns with CDA Strategic Plan #1 and Student Affairs Strategic Plan #1.

#### **Objective 5: Outreach Services**

Goal: Increase knowledge and awareness of ADA and Disabilities across campus.

Outcomes: Deliver effective outreach presentation and services on campus. Measured by quantity of programs and types of programs presented.

An important function of CDA is outreach programming, which helps to increase knowledge and awareness of ADA and Disabilities across campus. We hope to deliver effective outreach presentations and services on campus. Stephanie Piani served as the Outreach Coordinator for the 2019-2020 Academic Year. Outreach activities include student panels, information tabling, and presentations. Due to the COVID-19 pandemic, outreach services were significantly limited in 2020-21. Topics typically covered included CDA Services, High School Transition, Disability Awareness, and Disability Inclusion. In partnership with the Office of Orientation, we offer intakes specifically during freshman orientation programs. We hope this helps students connect with our office earlier in their academic career so we can provide the best support we can. This area aligns with CDA Strategic Plan #3 and 4 and Student Affairs Strategic Plan #1 and 4.

### **Objective 6: Consultation and Coordination**

Goal: Provide integrated, collaborative approach to accessibility on campus.

Outcomes: Provide timely consultation to staff, faculty and departments. Participate on campus wide ADA committees and initiatives.

Another important activity for the center is to provide consultation on disability related issues across campus with the goal of providing an integrated, collaborative approach to accessibility on campus. We strive to achieve this goal by providing timely consultation to staff, faculty and departments. In addition, the Director of the center currently chairs the university-wide ADA ACCESS Committee. All staff provide consultation for departments on campus, including Facilities, UIT, and Academic departments. This area aligns with CDA Strategic Plan #1, 3, and 6 and Student Affairs Strategic Plan #1, 4, and 5.

### **Objective 7: Assistive Technology**

Goal: Leverage technology to provide support for students with disabilities.

Outcomes: Provide greater access to curriculum through the use of technology by students with disabilities.

Assistive technology remains an important resource provided to students by The Center for Disability & Access. It is the hope of the CDA to leverage technology to provide support for students with disabilities by providing greater access to the curriculum. We provide technology and training for CDA registered students. One of the most utilized technologies available to students is the Kurzweil 3000 computer program. This program provides alternative text accommodations by allowing students to scan their textbooks in order to have their computer read the material to them and/or convert the material to MP3 format for listening on a portable music device. Students with a wide range of disabilities utilize this successful service. In addition, software such as Dragon Naturally Speaking, Zoomtext, and JAWS are also available.

Our specialized computer labs have continued to see increased usage. In total, CDA has 8 specialized computers available for student use, divided between our in house computer lab and the Marriott Library Lab. The Marriott Library Lab has been the most utilized and is open during regular Library hours. The new furniture and equipment installed during 2012 has been serving our students well. Our in house computer lab is also utilized frequently by our students.

In 2019-20, CDA was awarded \$41,757.37 from the Learning Spaces funding process - which allocated student computing feeds in a competitive process. We have been able to utilize funds to update software, upgrade hardware, and purchase new assistive technology. However, due to the pandemic, we were not able to fully utilize these funds. Therefore, no additional funds were sought during the 2020-21 award process. We will continue to look for ways to update our assistive technology to better serve our students. New software upgrades will allow us to better track utilization in this area moving forward. This area aligns with CDA Strategic Plan #5 and Student Affairs Strategic Plan #1, 3 and 4.

### **Objective 8: Student Scholarships**

Goal: Provide financial support to students with disabilities.

Outcomes: Increase retention of students with disabilities. Amount of scholarship money awarded and sources of new funding secured is measured each year.

The Center for Disability & Access has been able to continue our scholarship program for students with disabilities. This contributes to increased retention of students with disabilities by helping to ease the financial burden of attending college. This area aligns with CDA Strategic Plan #6 and Student Affairs Strategic Plan #1, 3 and 4. Over the 2020-2021 academic year, we disbursed scholarships to 23 students for a total of \$145,130. We have awarded \$214,662 in scholarships to be disbursed to 24 students during the 2021-2022 academic year. The scholarships include:

### The Craig H. Neilsen Foundation Scholarship

The Craig H. Neilsen Foundation Scholarship was instituted in 2006. The Foundation was established in 2003 and since then has funded programs supporting spinal cord injury research and rehabilitation, cancer research, and children's charities. Students with a Spinal Cord Injury who attend or plan to attend the University of Utah as undergraduates or graduates are eligible to apply. Preference is given to students in a business related major or students studying law. The format of the scholarship was altered by the Foundation. Beginning with the 2015-16 recipients, the amount has been increased to cover total costs of tuition, fees and books for the duration of each student's degree. The total disbursed for 2020-21 was \$108,130 to four students. CDA has awarded \$178,662 to six students for the 2021-22 academic year.

### The Louise J. Snow Scholarship

The Louise J. Snow Scholarship for students with a disability was first established in 1998 and is the longest running scholarship offered through the Center for Disability & Access. Typically, two to three students each year are awarded scholarships in the amount of \$2,000. For the 2020-2021 academic year, four students received the scholarship for \$2,000 each. Two students will be receiving \$2,000 each for the 2021-2022 academic year.

### The Keaton K. Walker Scholarship

The Keaton K. Walker Scholarship was instituted in 2002 to benefit students who are blind, low vision, or have a physical disability. Preference is given to students who are blind or low vision. One scholarship is awarded each year. For 2020-2021 academic year, two awards of \$2,000 were given. For the 2021-2022 academic year, two students will be receiving \$2,000 each.

### The Poulson Family Endowed Scholarship

In 2018-19, CDA was fortunate to receive a generous contribution from Dr. Ernest Poulson of \$100,000 to establish the Poulson Family Endowed Scholarship. This scholarship is established to support students who may be blind, low vision, or has a physical disability. The scholar-

ship was awarded to one student in the amount of \$2,000 for the 2020-21 academic year. For the 2021-22 academic year, two students were awarded \$2,000

### The CDA Alumni Partner Scholarship

In collaboration with the University of Utah Alumni Association, the CDA Alumni Partner Scholarship was created to provide funding for Junior and Senior undergraduate students. For 2020-21 academic year, 12 scholarships of \$2,000 were disbursed. For 2021-22, an additional 12 scholarships of \$2000 each were awarded.

## **PLAN FOR THE FUTURE**

It is important for the Center for Disability & Access to keep current and up-to-date on trends as well as external influences that will impact our services. There are some anticipated challenges, as well as opportunities, across the next fiscal year. These include:

### ***Anticipated Challenges***

1. Increasing Workload in Alternative Formats - Prior to the COVID-19 pandemic, demand for alternative formats, particularly video captioning, has been increasing significantly each year. Since the pandemic began, there has been an exponential growth in the need for video captioning that has quickly outpaced CDA's capacity to meet this demand. Short-term and long-term solutions will need to be explored. Internally, CDA received funding to expand the staff in this area. However, stakeholders across the university will need to be brought together to discuss a university wide approach to electronic accessibility. Both of these will be priorities in the next academic year.
2. Testing Capacity - An ongoing challenge is available space, primarily for our exam operations. While in-person exam services were temporarily discontinued during the 2020-21 fiscal year, it is anticipated that when resumed in Fall 2021 the number of exams will continue to increase, which will lead to our effectiveness in delivering the required accommodations, along with providing adequate test security, de-

creasing. Prior to the pandemic, conversations were begun with the Marriott Library on potential shared space. This will be revisited in Fall 2021 to continue discussions as addressing the needs of our exam accommodation service will need to be a priority prior during 2021-22.

3. Increasing Student Caseloads - Over the past several years, the number of students served has increased dramatically. Three additional Disabilities Advising staff have been added over the past 5 years. However, the increase in students seeking CDA services appears to be accelerating. For Fall 2021, it is anticipated that students per advisor caseloads will again approach 400-500 students. This level is not a sustainable model to support students and meet obligations under the ADA. During the 2021-22 academic year a new online database will reduce some of the administrative load on advising staff. However, the student to advisor ratio will need to be closely monitored to determine if additional staff will be necessary.

### ***Anticipated Opportunities***

1. Transition to ClockWork Accommodation Database - Prior to COVID-19 pandemic, CDA started an RFP process for a new software system to manage ADA accommodations. This was a critical need to continue to meet the needs of an increased number of students served. A move from paper based processes to an integrated electronic system will allow CDA to be more efficient and provide a much higher level of service to students and faculty. The RFP process was completed in late Summer 2020 and was awarded to purchase ClockWork software system. This new system will be integrated with PeopleSoft data feeds and will also allow login for Faculty and Students through the SSO CIS login portal. Unfortunately, the implementation was delayed and is now scheduled to occur mid-Fall 2021 to be fully operational by Spring 2022. The new database will radically shift how CDA is able to provide support for students.
2. Increased Support for Students with Mental Health Disabilities - The largest proportion of students served are those with psychological disabilities. Students with these disabilities now make up over 39% of our students served. Stu-

dents with mental health challenges often are in need of additional support beyond traditional accommodations. CDA Advisors are frequently providing crisis support and accommodating attendance issues. This requires a larger amount of time coordinating with other campus entities, such as the University Counseling Center or the Dean of Students office. In order to continue to meet the needs of these students, CDA was fortunate to receive funding from the Student Mental Health Fee to hire two Disabilities Advisors with Mental Health Specialization. These positions were filled in Summer 2020. In addition to serving a caseload of students, primarily with mental health disabilities, these positions will also provide outreach and case management services coordinating with other campus offices to provide more coordination of care and support. However, due to the pandemic, this portion of their responsibilities were not fully utilized. During Fall 2021, outreach and care coordinations will be increased. This will greatly increase CDA's capacity to support students utilizing a more holistic approach.

3. Neurodiversity Peer Mentoring Program- In partnership with the Student Success Advocate (SSA) program, donor funding of approximately \$19,000 was secured to pilot a Neurodiversity Peer Mentoring Program. Iris Moulton, SSA staff, will lead the development of the pilot year and CDA will provide additional funding. The goal for Fall 2021 is to hire two peer mentors. The goal of the pilot program is to increase support of students that identify as neurodiverse and need additional academic mentoring and support in order to be successful.

### **STAFF EXCELLENCE**

The staff of CDA is involved in a variety of activities beyond the immediate operation of the office . These activities are listed in Appendix F.

**Appendix A**  
**CDA Strategic Plan**

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## **Mission**

The Center for Disability Services is dedicated to students with disabilities by providing the opportunity for success and equal access at the University of Utah. We are committed to providing reasonable accommodations as outlined by Federal and State law. We also strive to create an inclusive, safe and respectful environment. By promoting awareness, knowledge and equity, we aspire to impact positive change within individuals and the campus community.

## **Values**

Access  
Equity  
Inclusion  
Diversity  
Respect

Knowledge  
Independence  
Self-Advocacy  
Leading Edge Technology

## **Strategic Objectives**

### **1. Provide appropriate and reasonable accommodations to eligible students.**

#### **Goals and Actions:**

- a. Update and revise student handbook, website, and printed materials on a regular basis to provide accurate and effective information.
- b. Conduct regular case management meetings to review and discuss student cases, policies, and procedures regarding reasonable accommodations.
- c. Keep current regarding changes to laws and utilize best practices.
- d. Develop effective working relationships with students, faculty, staff, and departments to facilitate implementation of accommodations.
- e. Determine eligibility and deliver accommodations to students in a consistent, yet individualized, manner.
- f. Work collaboratively with students and faculty to identify essential elements and technical standards in the academic environment.

**2. Develop students as a whole by providing services and resources that encourage self-advocacy, independence, wellness, knowledge, and balance.**

Goals and Actions:

- a. Research and identify campus and community resources that are available to our students and encourage their use.
- b. Guide students in developing independence and self-advocacy skills.
- c. Offer programs that encourage social, emotional, cognitive, physical, and spiritual health and wellness.
- d. Work collaboratively with other campus offices (i.e. University Counseling Center, Women's Resource Center, Career Services, etc...) in offering support services to our students.
- e. Encourage students to establish a short and long term vision related both to their education and their future.

**3. Promote a safe, accessible and inclusive environment for students with disabilities through outreach, education, and increasing awareness.**

Goals and Actions:

- a. Provide a safe, welcoming and accessible environment within our office.
- b. Educate and train CDS staff members about working with diverse, underserved, and/or underrepresented populations (i.e. Veterans, LGBT, different ethnic backgrounds, etc.).
- c. Create effective marketing tools for our office that would be informative, sensitive, respectful, and inclusive.
- d. Collaborate with Human Resources to provide ongoing training and resources to department, faculty, and staff on working with students with disabilities.
- e. Partner with other offices (e.g. Student Recruitment, Orientation, etc.) in designing and adapting programs that foster and communicate an open and accessible campus community.
- f. Educate the campus community through panels and presentations promoting disability awareness.



**4. Engage in activities that further our knowledge and skills in the use of best practices in the areas of disability and higher education.**

Goals and Actions:

- a. Maintain memberships in local, regional, and national organizations to remain current with best practices in higher education and disability.
- b. Attend local, regional, and national conferences to develop and further our skills and knowledge.
- c. Network and develop relationships within the University of Utah as well as other agencies, organizations, and institutions.
- d. Engage in continuing education opportunities at the University (e.g. the Disabilities Studies Graduate Certificate, Human Resources trainings, Student Affairs trainings).

**5. Actively implement and utilize technology that improves our ability to assist students with disabilities.**

Goals and Actions:

- a. Support and promote a campus wide technology policy that takes into consideration the needs of students with disabilities.
- b. Work collaboratively with computers labs on campus to maintain and update accessible equipment and software.
- c. Continue to expand and enhance the electronic database in order to improve efficiency and sustainability.
- d. Assist students with emerging technologies and improve student awareness and use of the technology.
- e. Dedicate resources to maintaining up-to-date software and equipment.

**6. Enhance the diversity of the university by recruiting and retaining students with disabilities.**

Goals and Actions:

- a. Partner with campus offices that reach out to primary and secondary educations to support and promote recruiting students with disabilities from a diverse background.
- b. Develop working relationships with community organizations (e.g. Salt Lake Community College, State Office of Rehabilitation) to advertise and educate staff and prospective students regarding our services.
- c. Develop programs and services to educate the University community about the experiences and challenges faced by students with disabilities.

**7. Assess and evaluate our services to increase our effectiveness.**

Goals and Actions:

- a. Review annually as a staff our goals, strategic plan, and services.
- b. Work with the Assessment, Evaluation, & Research office to conduct at least one assessment per academic year (e.g. satisfaction survey, technology survey, needs assessment).
- c. Implement a system for tracking retention, performance, graduation, and employment data on students registered with our office.
- d. Maintain accurate records of services utilized by students, including demographic information of registered students.
- e. Improve tracking of staff activity (e.g. appointment statistics, caseload, outreach).

**Appendix B**  
**CDA Brochure**



## Think you might qualify for services?

- 1 Call (801) 581-5020 to schedule an intake appointment.
- 2 Attend your intake appointment to discuss the required documentation and complete the application paperwork.
- 3 Provide documentation to be reviewed by the CDA case management team to determine eligibility.
- 4 Follow up with your CDA advisor regarding your status and (if eligible) to implement accommodations.

# FREE YOUR ABILITY

## Contact Us

Phone

**801-581-5020**

Fax

**801-581-5487**

Email

**[info@disability.utah.edu](mailto:info@disability.utah.edu)**

Office Hours

**M - F 8 a.m. - 5 p.m.**

162 Olpin Union Building  
200 S Central Campus Drive  
Salt Lake City, UT 84112

**[disability.utah.edu](http://disability.utah.edu)**



Upon request this material is available in alternative formats by contacting our office.





## Services & Support

The Center for Disability and Access is dedicated to students with disabilities by providing the opportunity for success and equal access at the University of Utah. We are committed to providing reasonable accommodations as outlined by federal and state law. We also strive to create an inclusive, safe and respectful environment. By promoting awareness, knowledge, and equity, we aspire to impact positive change within individuals and the campus community.



*"CDA has helped me with interpreters, note taking, and a variety of services that accommodate my academic needs."*

— Wendy A.



All admitted students have the right to fully participate in the university experience, and any student who experiences a condition that substantially limits one or more major life activities may be eligible for accommodations at the U.

The Center for Disability and Access strongly encourages all students who may be experiencing limitations to contact our office at 801-581-5020, schedule an intake appointment, and meet with an advisor to explore whether or not they might qualify for accommodations and services.

*"The CDA has helped me feel comfortable and confident in my academics. They have helped me see that my disability is my ability."*

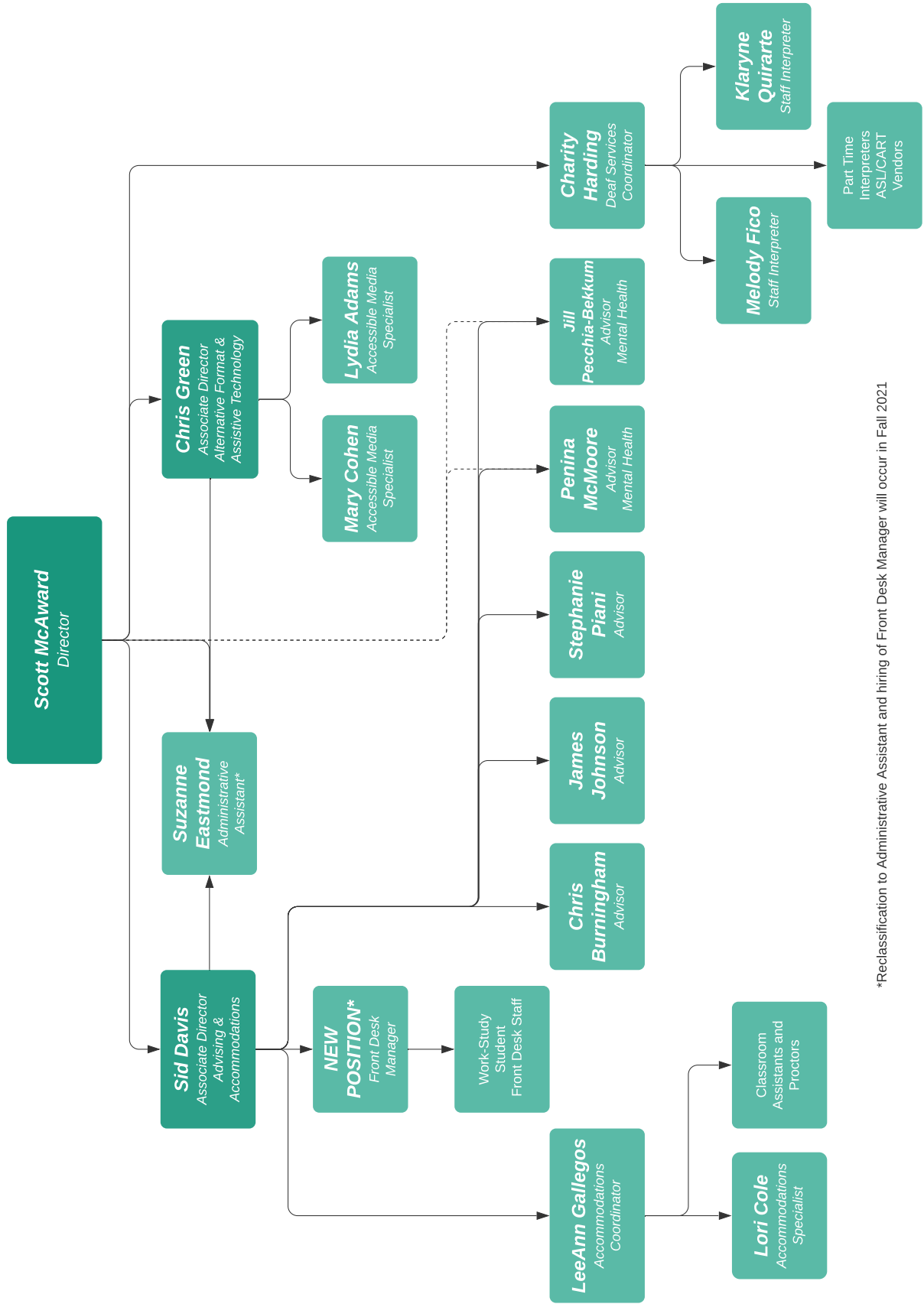
— Elliot F.

We provide a wide range of services to help you succeed at the University of Utah. From exam accommodations, and designated note takers, to sign language interpreters, captioning services, and more, we strive to make your experience at the university inclusive and fulfilling.

Visit [disability.utah.edu](http://disability.utah.edu) for more information.

// FREE YOUR ABILITY //

**Appendix C**  
**CDA Organizational Chart**



\*Reclassification to Administrative Assistant and hiring of Front Desk Manager will occur in Fall 2021

**Appendix D**  
**Student Academic Demographics**



## Enrolled Colleges

College	# of Students	% of CDA
Academic Advising	81	5.3%
Architecture	27	1.8%
Business	167	10.9%
Cultural & Social	11	0.7%
Dentistry	6	0.4%
Education	33	2.2%
Engineering	319	20.8%
Fine Arts	121	7.9%
Health	107	7.0%
Humanities	133	8.7%
Law	20	1.3%
Medicine	74	4.8%
Mines & Earth Sciences	16	1.0%
Nursing	63	4.1%
Pharmacy	6	0.4%
Science	143	9.3%
Social Behavioral	211	13.8%
Social Work	67	4.4%
Unknown/Not reported	16	1.0%
<b>Total</b>	<b>1621</b>	

## Academic Level

Academic Level	# of Students	% of CDA
Freshman	203	12.05%
Sophomore	230	13.65%
Junior	303	17.98%
Senior	480	28.49%
Dental	6	0.36%
Graduate	253	15.01%
Law	20	11.87%
MD	22	1.31%
5th year Senior/2nd Bach	41	2.43%
Non-Credit	127	7.54%
<b>Total</b>	<b>1685</b>	

## Additional Demographics

Demographic	# of Students	% of CDA
International	47	2.56%
TRiO	52	2.83%
Athlete	36	1.96%
Honors	167	9.08%
HRE Resident	214	11.64%
U of U Employee	403	21.91%
Fraternity/Sorority	80	4.35%
Veteran	53	2.88%

**Appendix E**  
**Approved Accommodations**

## Approved Accommodations

Data below represents accommodations approved for students seen.  
They do not represent accommodations utilized.

Accommodation	#
Accessible Transportation	47
Adaptive Equipment	4
Alternative Format	331
Chair	10
Classroom Hold/Change	64
Contact Professor	13
Emotional Support Animal	102
Extended Program	1
Flexible Attendance	212
Flexible Deadline	620
FM System	5
Housing Accommodation	103
Interpreter Services	4
Language Substitution	9
Magnification	6
Math Substitution	11
Modified Course Material	2
Notetaking	10
Notetaking Smart Pen	341
Notetaking Traditional	112
Notetaking, Other	117

Accommodation	#
Other Service	428
Priority Registration	148
Reader Services	4
RTC (Captioning)	10
Reduced Courseload	39
Scribe	3
Table	15
Tests, Breaks	23
Tests, Calculator	17
Tests, Computer	49
Tests, Extra Time	87
Tests, 150% ET	583
Tests, 200% ET	368
Tests, Other Time	12
Tests, Other	182
Tests, Private Room	37
Tests, Quiet Room	489
Tests, Reader	24
Tests, Reference Sheet	1
Tests, Scribe	9
Tests, Text to Speech	9

**Appendix F**  
**CDA Staff Activities**

## Professionalism

In alignment with Student Affairs Strategic Plan #6, the following staff members attended professional conferences:

Professional Development activities were suspended during the 2020-21 Fiscal Year

## New Hires

Mary Cohen	Accessible Media Specialist	Spring 2021 (Fall 2020 Temp)
Lori Cole	Accommodations Specialist	Fall 2020
Penina McMoore	Disability Advisor with Mental Health Spec	Summer 2020
Jill Pecchia-Bekkum	Disability Advisor with Mental Health Spec	Summer 2020
Amy Searles	Accessible Media Specialist (temporary)	Fall 2020-Spring 2021

## Committee Memberships, Faculty Appointments, Conference Presentations

Staff	Committee
Scott McAward	University Design & Access Committee, Co-Chair Behavioral Intervention Team, Member NASPA Region V Past Regional Director University Commencement Committee
Stephanie Piani	Admissions Campus Recruiting Committee

### Faculty Appointments

<b>Name</b>	<b>Department</b>	<b>Position</b>	<b>Department</b>
McAward, Scott	Center for Disability & Access	Adjunct Assoc Professor	Educational Psych
		Adjunct Assoc Professor	Educational Leadership and Policy